

RE: e-binders for DMOC/IRG etc - confirming yesterday's convo

From: "Lamarche, Lynne" <lynne.lamarche@cbsa-asfc.gc.ca>
To: "Johnston, Jag" <jag.johnston@cbsa-asfc.gc.ca>, "Vinette, Denis R." <denis.vinette@cbsa-asfc.gc.ca>, "Marinho, Andreia" <andreia.marinho@cbsa-asfc.gc.ca>, "Gaspar, Fred" <fred.gaspar@cbsa-asfc.gc.ca>, "Harris, Scott" <scott.harris@cbsa-asfc.gc.ca>, "Desrosiers, Martha" <martha.desrosiers@cbsa-asfc.gc.ca>, "Clairoux, Lara" <lara.clairoux@cbsa-asfc.gc.ca>
Cc: "Marinho, Andreia" <andreia.marinho@cbsa-asfc.gc.ca>, "Boismier, Emilie" <emilie.boismier@cbsa-asfc.gc.ca>, "Voghel, Carmen" <carmen.voghel@cbsa-asfc.gc.ca>, "Nguyen, Suzanna" <suzanna.nguyen@cbsa-asfc.gc.ca>, "Prakash, Karun" <karun.prakash@cbsa-asfc.gc.ca>, "Sharp, Matthew" <matthew.sharp@cbsa-asfc.gc.ca>
Date: Fri, 18 Feb 2022 15:33:22 +0000

Thanks Jag for your response below. Right now the context is highly tactical and operational – we have very little to offer on the strategic side of things. That said, I would like to provide you and Denis with some context pieces we are advancing/watching today:

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- ~ We are watching for RCMP guidance to their officers on increased authorities and have shared with them our own guidance. I just followed up with them as they had committed to see if they could share theirs back and we have still not heard.
- ~ In addition to this, I have received confirmation that our Solicitor-Client Priv. [REDACTED]
Solicitor-Client Priv. [REDACTED] Hope to publish today – will seek your approval Denis.
- ~ New chart on POJ, Port and Trade corridor hardening is tracking for inclusion in the full sit rep this aft with added prior day volumes for the top 22
- ~ Risk assessment definition will be added to the sit rep template and re-sent to the regions. We will maintain this column ourselves here at HQ (consult regions as needed), based on these risk indicators:
 - o~ Likelihood of activities occurring at the POE – based on intelligence or information available in media related to planned activities. In other words, what POEs have organizers of activities been targeting and which ones do they plan to target?
 - o~ Strategic location of the POE – how important is the particular POE to regional or national trade corridors. s.38 [REDACTED]
s.38 [REDACTED]
 - o~ Impacts of blockade – related to the above, what are the impacts of a particular POE closure? For example, closure of Ambassador Bridge caused significant disruptions in Canada's economic activity, with auto manufacturers being forced to shut down production lines due to lack of supplies/critical components.
 - o~ POE accesses, alternate roads, proximity POEs with commercial ability
 - o~ The Government of Canada's and partners (e.g., operators) ability to mitigate impacts – this includes the feasibility of redirecting traffic to nearby POEs, and the CBSA's ability to redeploy resources to cope with spike in traffic at POEs which deal with overflow/redirected traffic.
 - o~ Capacity for the CBSA to resume operations on short notice following a blockade.

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Let me know if you have any other questions.

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Lynne

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From: Johnston, Jag <Jag.Johnston@cbsa-asfc.gc.ca>
Sent: February 18, 2022 8:48 AM
To: Lamarche, Lynne <Lynne.Lamarche@cbsa-asfc.gc.ca>
Cc: Marinho, Andreia <Andreia.Marinho@cbsa-asfc.gc.ca>; Boismier, Emilie <Emilie.Boismier@cbsa-asfc.gc.ca>; Voghel, Carmen <Carmen.Voghel@cbsa-asfc.gc.ca>; Nguyen, Suzanna <Suzanna.Nguyen@cbsa-asfc.gc.ca>; Prakash, Karun <Karun.Prakash@cbsa-asfc.gc.ca>; Sharp, Matthew <Matthew.Sharp@cbsa-asfc.gc.ca>
Subject: Re: e-binders for DMOC/IRG etc - confirming yesterday's convo
Importance: High

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Hi Lynne,

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If the binders are not offering any different information (ie. further analysis, strategic advice, key interventions) than the sitreps, then they are not needed.

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May I please ask that the POE hardening chart be included in the Sitrep as discussed (as annex or attachment) and be updated daily for the 3pm DMOC Sitrep (I believe you are sending the Sitrep at 2 or 2:30pm daily?). Can you please include criteria of the risk assessment as it was not in yesterday's ebinder.

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While we try not to change the reporting schedule, we are at mercy of PCO and Ministers as they schedule necessary briefings. Our role is to best support the President which may mean updates outside the tempo but we'll try to reduce burden to extent possible with ad hoc additions to Sitreps.

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Thanks,

Jag

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On Feb 18, 2022, at 8:27 AM, Lamarche, Lynne <Lynne.Lamarche@cbsa-asfc.gc.ca> wrote:

Morning Jag. Just wanted to confirm in writing what we discussed yesterday and if we are still good to cancel e-binders for the President's meetings and to only go with the protest updates sit-reps.

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Thanks,

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Lynne

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